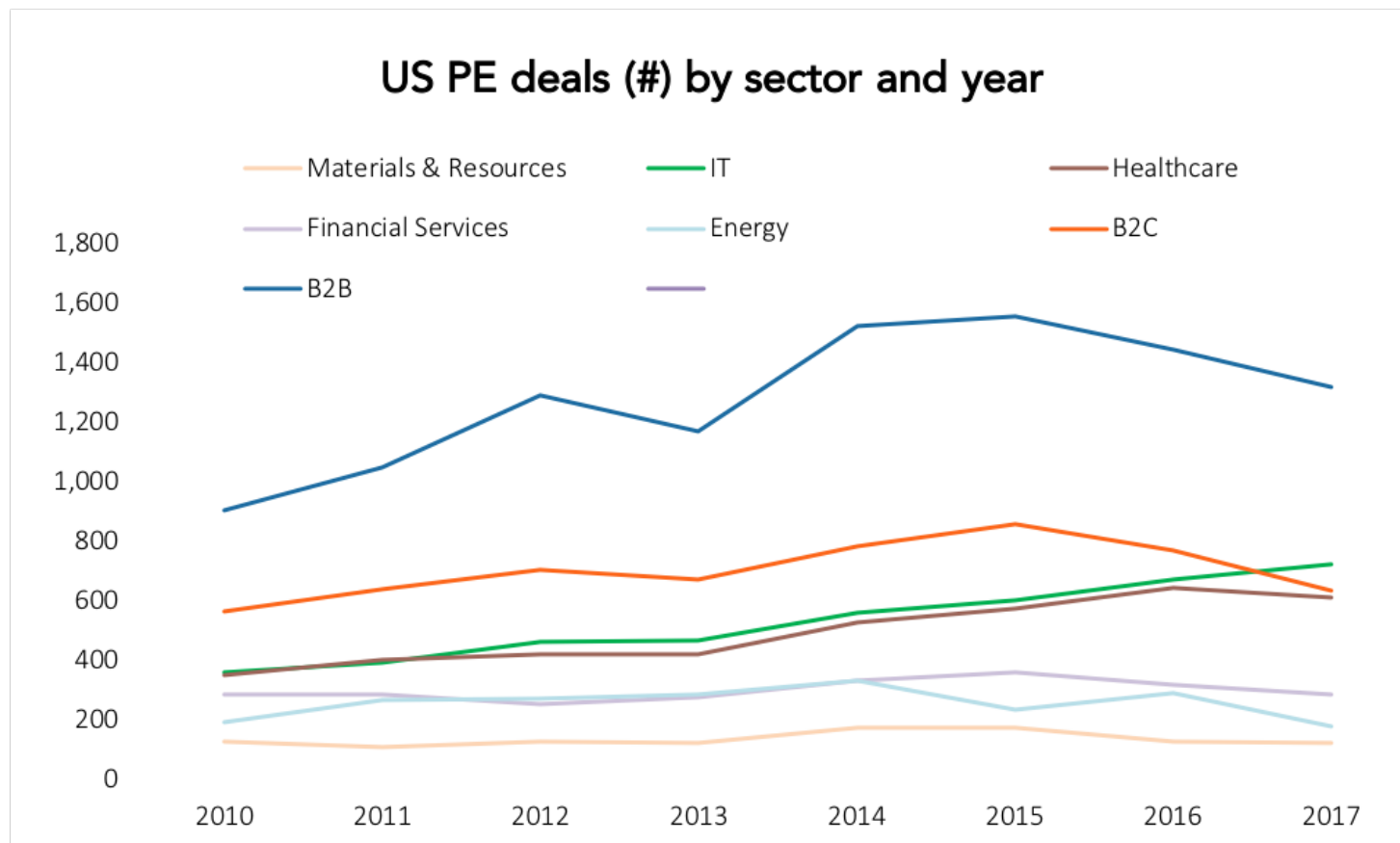


Software is eating private equity

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The typical hold time for portfolio companies is 5-7 years. As we've discussed with the retail sector and others, a lot can change these days in that amount of time. Investors can get caught flat-footed by rapid developments in consumer behavior, energy prices, new legislation, and a host of other factors. IT, specifically software, seems to be the one sector largely immune to today's earthquakes. Small surprise that, according to our 2017 US PE Breakdown Report, sector counts fell last year in all but one industry: IT.

IT volume rose 7% last year, the eighth consecutive yearly increase. IT activity stands out among sectors, many of which peaked in volume in either 2015 or 2016. For perspective, IT now makes up 19% of overall PE volume, up from 16% in 2016 and 14% in 2015. Overall IT deal value has also risen, the one outlier being 2016 when Dell rolled up EMC for \$67 billion, skewing an otherwise smooth chart line. In fact, add-ons are a significant factor in IT's rise overall, especially for software. Our upcoming report with RSM's IT Practice found an 11% increase in software add-ons last year, not to mention a 44% increase in just the past three years. PE's thinking is straightforward here: add-ons allow software platforms to quickly add new products and revenue streams in case customer demand suddenly pivots. That subtle benefit for software isn't easy to replicate in other sectors; it takes

much longer to adjust physical assets like inventories or stores when conditions change in retail, for example. Software companies can pivot in a year's time or less, which can make a significant difference in ROI.

Software is a key PE sector to keep an eye on. Generalists are getting more comfortable in the space, so PE interest should keep rising even if other sectors begin to stagnate. Moreover, it seems like new sub-markets within software are being created every year by venture-backed startups—which, by the way, are getting more comfortable selling to buyout firms instead of going public. And maybe the biggest factor: every sector from retail to manufacturing to finance is integrating technology into their business plans before it's too late—even more deal flow potential, in other words, and perhaps a wide M&A exit ramp as well. Pencil in a ninth consecutive increase in IT activity this year.

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